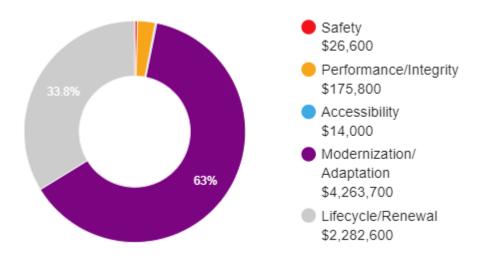
Plan Types

Each line item in the cost database is assigned a Plan Type, which is the primary reason or rationale for the recommended replacement, repair, or other corrective action. This is the "why" part of the equation. A cost or line item may commonly have more than one applicable Plan Type; however, only one Plan Type will be assigned based on the "best" fit, typically the one with the greatest significance.

| Plan Type Description | ns |
|-----------------------|--|
| Safety | An observed or reported unsafe condition that if left unaddressed could result in injury; a system or component that presents potential liability risk. |
| Performance/Integrity | Component or system has failed, is almost failing, performs unreliably, does not perform as intended, and/or poses risk to overall system stability. |
| Accessibility | ■ Does not meet ADA, UFAS, and/or other handicap accessibility requirements. |
| Environmental | Improvements to air or water quality, including removal of hazardous materials from the building or site. |
| Retrofit/Adaptation | ■ Components, systems, or spaces recommended for upgrades in in order to meet current standards, facility usage, or client/occupant needs. |
| Lifecycle/Renewal | Any component or system that is not currently deficient or problematic but for which future replacement or repair is anticipated and budgeted. |

Plan Type Distribution (by Cost)



Ten year total: \$6,762,700

| Systems Expend | liture Forecast | | | | | |
|-------------------|-----------------|----------------------|---------------------|---------------------|----------------------|--------------|
| System | Immediate | Short Term (3 yr) | Near Term (5 yr) | Med Term (10 yr) | Long Term (20 yr) | TOTAL |
| Facade | \$27,100 | \$86,700 | \$89,700 | \$60,400 | \$287,200 | \$551,200 |
| Roofing | - | - | \$29,300 | \$60,400 | \$543,300 | \$633,000 |
| Interiors | \$18,900 | \$124,600 | \$170,800 | \$200,700 | \$763,400 | \$1,278,300 |
| Elevators | - | - | - | \$24,700 | - | \$24,700 |
| Plumbing | - | \$820,200 | \$449,300 | \$30,000 | \$39,200 | \$1,338,700 |
| Fire Suppression | - | - | - | \$352,400 | - | \$352,400 |
| HVAC | - | \$31,200 | \$15,200 | \$28,000 | \$601,900 | \$676,300 |
| Electrical | \$9,300 | \$564,500 | \$1,474,200 | \$816,200 | \$1,530,700 | \$4,394,800 |
| Fire Alarm & Comm | - | \$457,400 | \$72,300 | \$48,200 | \$42,900 | \$620,900 |
| Equipment/Special | - | \$26,300 | \$15,400 | \$24,700 | \$56,900 | \$123,400 |
| Site Development | - | \$48,200 | \$114,400 | \$4,600 | \$696,400 | \$863,500 |
| Site Lighting | - | - | - | - | \$11,200 | \$11,200 |
| Pavement | - | \$254,500 | - | - | - | \$254,500 |
| Landscaping | \$8,700 | \$190,400 | - | - | \$15,700 | \$214,800 |
| Accessibility | \$14,900 | - | - | - | - | \$14,900 |
| TOTALS | \$78,900 | \$2,604,000 | \$2,430,600 | \$1,650,300 | \$4,588,800 | \$11,352,600 |

The ability of the existing buildings to resist lateral (seismic) forces is unknown. Based on the original construction date, seismic bracing may be needed if bracing was not accomplished as part of the 1991 renovations. To determine if bracing is needed a professional engineer should be retained to analyze the existing conditions, provide recommendations and, if necessary, estimate the scope and cost of any required upgrades. The cost of this study is not included in the cost tables. Due to the ambiguity of any upgrade scope at the time of this assessment, the cost for any possible subsequent repairs is not included.

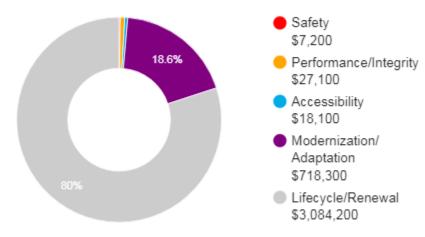
Facility Condition Index (FCI)

One of the major goals of the FCA is to calculate each building's Facility Condition Index (FCI), which provides a theoretical objective indication of a building's overall condition. By definition, the FCI is defined as the ratio of the cost of current needs divided by current replacement value (CRV) of the facility. The chart below presents the industry standard ranges and cut-off points.

| FCI Ranges and Description | | | | |
|----------------------------|---|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | |

| Facility (year built) | Cost/SF | Total SF | Replacement Value | Current | 3-Year | 5-Year | 10-Year |
|--|---------|----------|-------------------|---------|--------|--------|---------|
| Birch Grove Primary | \$503 | 35,660 | \$17,936,980 | 2.0% | 4.0% | 9.0% | 19.0% |
| Birch Grove Primary / Portables | \$284 | 6,700 | \$1,902,800 | 3.0% | 4.0% | 7.0% | 20.0% |
| Birch Grove Primary / Unit 1 | \$503 | 3,600 | \$1,810,800 | 2.0% | 3.0% | 8.0% | 12.0% |
| Birch Grove Primary / Unit 2 | \$503 | 9,700 | \$4,879,100 | 1.0% | 5.0% | 9.0% | 10.0% |
| Birch Grove Primary / Unit 3 | \$503 | 8,100 | \$4,074,300 | 1.0% | 4.0% | 9.0% | 11.0% |
| Birch Grove Primary / Unit 4 | \$503 | 2,900 | \$1,458,700 | 1.0% | 4.0% | 11.0% | 19.0% |
| Birch Grove Primary / Unit 5, Multipurpose | \$364 | 8,700 | \$3,166,800 | 2.0% | 2.0% | 7.0% | 25.0% |
| Birch Grove Primary / Unit 6, Modulars | \$284 | 5,100 | \$1,448,400 | 3.0% | 3.0% | 6.0% | 17.0% |

Plan Type Distribution (By Cost)



Ten year total: \$3,854,900

| Systems Expendi | iture Forecast | | | | | |
|-------------------|----------------|----------------------|---------------------|---------------------|----------------------|-------------|
| System | Immediate | Short Term (3 yr) | Near Term (5 yr) | Med Term (10 yr) | Long Term (20 yr) | TOTAL |
| Facade | \$2,100 | \$86,200 | \$78,300 | \$19,300 | \$420,400 | \$606,200 |
| Roofing | - | \$12,800 | \$5,900 | \$238,000 | \$945,800 | \$1,202,500 |
| Interiors | \$3,400 | \$163,000 | \$102,600 | \$253,700 | \$736,700 | \$1,259,400 |
| Elevators | - | - | \$21,900 | - | - | \$21,900 |
| Plumbing | \$1,200 | \$193,500 | \$4,900 | \$18,700 | \$145,300 | \$363,600 |
| Fire Suppression | \$327,700 | \$182,600 | - | \$12,300 | - | \$522,700 |
| HVAC | - | \$348,000 | \$30,400 | \$215,500 | \$596,700 | \$1,190,500 |
| Electrical | - | \$113,000 | \$311,500 | \$428,800 | \$739,400 | \$1,592,600 |
| Fire Alarm & Comm | - | \$58,200 | \$107,500 | \$62,200 | \$42,900 | \$270,800 |
| Equipment/Special | - | \$11,000 | \$26,700 | \$22,600 | \$50,700 | \$111,000 |
| Site Development | - | \$100,600 | - | \$87,500 | \$432,600 | \$620,800 |
| Pavement | \$6,700 | \$14,400 | - | \$156,400 | \$41,700 | \$219,200 |
| Landscaping | - | \$7,800 | - | - | - | \$7,800 |
| Site Lighting | - | - | - | - | \$33,000 | \$33,000 |
| Accessibility | \$9,700 | - | - | - | - | \$9,700 |
| TOTALS | \$350,800 | \$1,291,100 | \$689,700 | \$1,515,000 | \$4,185,200 | \$8,031,700 |

One of the major goals of the FCA is to calculate each building's Facility Condition Index (FCI), which provides a theoretical objective indication of a building's overall condition. By definition, the FCI is defined as the ratio of the cost of current needs divided by current replacement value (CRV) of the facility. The chart below presents the industry standard ranges and cutoff points.

| FCI Ranges and Description | | | | | |
|----------------------------|---|--|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | | |

| Facility (year built) | Cost/SF | Total SF | Replacement <u>Value</u> | Current | <u>3-Year</u> | <u>5-Year</u> | <u>10-Year</u> |
|---------------------------------------|---------|----------|-----------------------------|---------|---------------|---------------|----------------|
| Graham Elementary School / Building 1 | \$503 | 7,600 | \$3,822,800 | 0.0% | 15.0% | 16.0% | 20.0% |
| Graham Elementary School / Building 2 | \$503 | 7,595 | \$3,820,285 | 0.0% | 14.0% | 15.0% | 20.0% |
| Graham Elementary School / Building 3 | \$503 | 7,600 | \$3,822,800 | 0.0% | 14.0% | 15.0% | 19.0% |
| Graham Elementary School / Building 4 | \$503 | 7,600 | \$3,822,800 | 0.0% | 14.0% | 15.0% | 18.0% |
| Graham Elementary School / Building 5 | \$503 | 3,800 | \$1,911,400 | 0.0% | 14.0% | 15.0% | 18.0% |
| Graham Elementary School / Building 6 | \$503 | 2,400 | \$1,207,200 | 0.0% | 16.0% | 18.0% | 21.0% |
| Graham Elementary School / Building 7 | \$503 | 9,600 | \$4,828,800 | 0.0% | 12.0% | 14.0% | 20.0% |
| Graham Elementary School / Building 8 | \$503 | 2,600 | \$1,307,800 | 0.0% | 4.0% | 8.0% | 15.0% |
| Graham Elementary School / Portables | \$284 | 4,540 | \$1,289,360 | 0.0% | 21.0% | 25.0% | 30.0% |

| Systems Expend | liture Forecast | | | | | |
|-------------------|-----------------|----------------------|---------------------|---------------------|----------------------|--------------|
| System | Immediate | Short Term (3 yr) | Near Term (5 yr) | Med Term (10 yr) | Long Term (20 yr) | TOTAL |
| Structure | - | - | - | - | - | - |
| Facade | \$9,500 | \$162,600 | - | \$301,900 | \$276,000 | \$749,900 |
| Roofing | - | \$59,600 | - | - | \$774,100 | \$833,700 |
| Interiors | - | \$376,000 | \$450,100 | \$290,400 | \$620,000 | \$1,736,400 |
| Elevators | - | \$20,700 | - | - | - | \$20,700 |
| Plumbing | - | \$2,289,800 | \$87,600 | \$29,800 | \$83,700 | \$2,491,000 |
| Fire Suppression | - | - | - | - | \$10,800 | \$10,800 |
| HVAC | - | \$444,100 | - | \$141,400 | \$785,800 | \$1,371,300 |
| Electrical | - | \$96,900 | \$34,400 | \$91,400 | \$1,703,900 | \$1,926,500 |
| Fire Alarm & Comm | - | \$37,100 | \$18,300 | \$229,800 | \$61,700 | \$346,800 |
| Equipment/Special | - | \$49,900 | \$29,200 | \$5,300 | \$111,400 | \$195,900 |
| Site Lighting | - | - | - | - | \$6,000 | \$6,000 |
| Site Development | \$1,400 | \$205,400 | \$561,600 | \$5,000 | \$195,300 | \$968,700 |
| Pavement | \$8,900 | \$18,900 | \$94,700 | \$248,400 | \$55,000 | \$425,900 |
| TOTALS | \$19,800 | \$3,761,000 | \$1,275,900 | \$1,343,400 | \$4,683,700 | \$11,083,600 |

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| FCI Ranges and Description | | | | |
|----------------------------|---|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | |

| Facility (year built) | Cost/SF | Total SF | Replacement Value | Current | 3-Year | 5-Year | 10-Year |
|--|---------|-------------|----------------------|---------|--------|--------|---------|
| Kennedy Elementary School / Building 1 | \$503 | 8,100 | \$4,074,300 | 0.0% | 1.0% | 9.0% | 13.0% |
| Kennedy Elementary School / Building 2 | \$503 | 8,100 | \$4,074,300 | 0.0% | 1.0% | 8.0% | 14.0% |
| Kennedy Elementary School / Building 3 | \$503 | 8,100 | \$4,074,300 | 0.0% | 0.0% | 8.0% | 12.0% |
| Kennedy Elementary School / Building 4 | \$503 | 9,600 | \$4,828,800 | 0.0% | 0.0% | 3.0% | 8.0% |
| Kennedy Elementary School / Building 5 | \$503 | 3,600 | \$1,810,800 | 0.0% | 0.0% | 5.0% | 5.0% |
| Kennedy Elementary School / Portables | \$268 | 5,600 | \$1,500,800 | 0.0% | 0.0% | 12.0% | 20.0% |
| Kennedy Elementary School / Site | \$0 | 0 | \$1 | 0.0% | 0.0% | 0.0% | 0.0% |

| Augus | Immediate | Short Term | Near Term | Med Term | Long Term | - |
|-------------------|----------------|-------------|----------------|-------------|-------------|--------------|
| System | | (3 yr) | (5 yr) | (10 yr) | (20 yr) | TOTAL |
| Facade | \$77,700 | \$84,500 | (- | \$119,200 | \$111,000 | \$392,300 |
| Roofing | \$2,800 | \$20,400 | (le | \$3,800 | \$1,315,400 | \$1,342,400 |
| Interiors | \$800 | \$464,200 | \$199,700 | \$162,700 | \$576,300 | \$1,403,700 |
| Elevators | 12 | 2 | 1,4 | \$24,000 | Ŧ | \$24,000 |
| Plumbing | 1,2 | \$155,900 | (4) | \$27,200 | \$72,400 | \$255,600 |
| Fire Suppression | 1- | - | - | - | \$10,800 | \$10,800 |
| HVAC | 1- | \$153,000 | | \$369,800 | \$332,200 | \$855,000 |
| Electrical | 17 | \$478,100 | \$139,900 | \$1,518,200 | \$1,420,100 | \$3,556,400 |
| Fire Alarm & Comm | - | \$273,100 | 1 | \$29,200 | \$367,000 | \$669,300 |
| Equipment/Special | 19 | \$48,000 | \$20,000 | \$7,700 | \$96,300 | \$171,900 |
| Site Development | (q | \$11,000 | \$357,600 | \$55,600 | \$156,900 | \$581,100 |
| Pavement | 14 | \$58,600 | \$244,100 | \$11,400 | \$25,000 | \$339,200 |
| Landscaping | | \$604,000 | (4) | - 2 | | \$604,000 |
| TOTALS | \$81,300 | \$2,350,800 | \$961,300 | \$2,328,800 | \$4,483,400 | \$10,205,700 |

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| FCI Ranges & Description | | | | |
|--------------------------|---|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | |

| Facility (year built) | Cost/SF | Total SF | Replacement Value | Current | 3-Year | 5-Year | 10-Year |
|---|---------|-------------|----------------------|---------|--------|--------|---------|
| Lincoln Elementary School / Building 1 | \$503 | 8,100 | \$4,074,300 | 1.0% | 6.0% | 17.0% | 21.0% |
| Lincoln Elementary School / Building 2 | \$503 | 5,600 | \$2,816,800 | 1.0% | 6.0% | 18.0% | 22.0% |
| Lincoln Elementary School / Building 3 | \$503 | 8,100 | \$4,074,300 | 1.0% | 4.0% | 16.0% | 20.0% |
| Lincoln Elementary School / Multi-Purpose | \$364 | 9,600 | \$3,494,400 | 2.0% | 20.0% | 22.0% | 32.0% |
| Lincoln Elementary School / Portable | \$289 | 3,360 | \$971,040 | 8.0% | 33.0% | 33.0% | 39.0% |
| Lincoln Elementary School / Site | \$0 | 0 | \$1 | 0.0% | 0.0% | 0.0% | 0.0% |



Plan Type Distribution (by Cost)



Ten year total: \$5,678,100

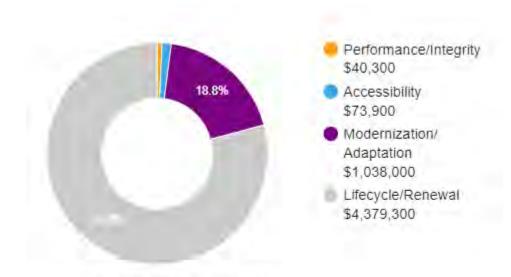
| | Immediate | Short Term | Near Term | Med Term | Long Term | |
|-------------------|-------------|-------------|-----------|-------------|-------------|--------------|
| System | | (3 yr) | (5 yr) | (10 yr) | (20 yr) | TOTAL |
| Structure | 4 | | ÷ | (- | 9 | |
| Facade | \$4,000 | \$67,600 | - | \$180,600 | \$208,100 | \$460,300 |
| Roofing | \$53,000 | \$18,700 | | \$71,200 | \$482,400 | \$625,400 |
| Interiors | \$21,400 | \$262,100 | \$276,100 | \$356,000 | \$479,900 | \$1,395,400 |
| Elevators | 14 | \$20,700 | 4 | 147 | - | \$20,700 |
| Plumbing | \$2,200 | \$1,668,700 | | \$27,800 | \$60,800 | \$1,759,500 |
| Fire Suppression | \$229,600 | \$1,400 | \$9,700 | 340 | \$15,100 | \$255,700 |
| HVAC | 91 | \$193,900 | - | \$294,700 | \$395,900 | \$884,600 |
| Electrical | | \$103,800 | | \$29,800 | \$2,921,900 | \$3,055,500 |
| Fire Alarm & Comm | 4 | \$133,000 | - 2 | \$169,200 | \$194,900 | \$497,000 |
| Equipment/Special | \$1,100 | \$78,300 | \$12,700 | \$3,700 | \$133,900 | \$229,700 |
| Pavement | \$6,700 | \$274,500 | 175 | \$17,200 | \$43,000 | \$341,300 |
| Site Development | \$3,700 | \$101,600 | 10.4 | ě | \$851,100 | \$956,400 |
| Landscaping | \$983,500 | H | | | + | \$983,500 |
| TOTALS | \$1,305,200 | \$2,924,300 | \$298,500 | \$1,150,200 | \$5,787,000 | \$11,465,000 |

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| FCI Ranges & Description | | | | | | | |
|--------------------------|---|--|--|--|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | | | | |

| Facility (year built) | Cost/SF | Total SF | Replacement Value | Current | 3-Year | 5-Year | 10- Year |
|---|---------|-------------|----------------------|---------|--------|--------|-------------|
| Musick Elementary School / Building 1 | \$503 | 5,200 | \$2,615,600 | 2.0% | 11.0% | 14.0% | 17.0% |
| Musick Elementary School / Building 1A | \$503 | 3,700 | \$1,861,100 | 1.0% | 12.0% | 13.0% | 17.0% |
| Musick Elementary School / Building 2 | \$503 | 3,600 | \$1,810,800 | 2.0% | 2.0% | 19.0% | 23.0% |
| Musick Elementary School / Building 2A | \$503 | 3,900 | \$1,961,700 | 1.0% | 1.0% | 15.0% | 17.0% |
| Musick Elementary School / Building 3 | \$503 | 3,400 | \$1,710,200 | 0.0% | 1.0% | 12.0% | 23.0% |
| Musick Elementary School / Building 3A | \$503 | 3,200 | \$1,609,600 | 1.0% | 1.0% | 15.0% | 17.0% |
| Musick Elementary School / Building 4, Multipurpose | \$364 | 7,700 | \$2,802,800 | 2.0% | 2.0% | 21.0% | 33.0% |
| Musick Elementary School / Building 5 Library, Classrooms | \$503 | 7,000 | \$3,521,000 | 1.0% | 1.0% | 2.0% | 6.0% |
| Musick Elementary School / Building 6, Portables | \$289 | 4,800 | \$1,387,200 | 2.0% | 5.0% | 15.0% | 21.0% |
| Musick Elementary School / Building 7, Modular Classrooms | \$289 | 3,800 | \$1,098,200 | 3.0% | 3.0% | 4.0% | 12.0% |
| Musick Elementary School / Site | \$0 | 0 | \$1 | 0.0% | 0.0% | 0.0% | 0.0% |

Plan Type Distribution (by Cost)



Ten year total: \$5,531,500

| | Immediate | Short Term | Near Term | Med Term | Long Term | |
|-------------------|-----------|------------|-------------|-------------|-------------|--------------|
| System | | (3 yr) | (5 yr) | (10 yr) | (20 yr) | TOTAL |
| Facade | 1.8 | \$43,300 | \$58,400 | \$164,900 | \$800,800 | \$1,067,500 |
| Roofing | - | - | \$65,600 | \$4,400 | \$298,000 | \$368,000 |
| Interiors | (4) | \$110,400 | \$190,300 | \$373,300 | \$575,600 | \$1,249,700 |
| Elevators | (4 | 4 | 4 | \$24,700 | | \$24,700 |
| Plumbing | - | \$433,200 | \$1,195,300 | \$72,400 | \$69,900 | \$1,770,800 |
| Fire Suppression | \$309,300 | × | - | \$21,700 | \$1,800 | \$332,800 |
| HVAC | - | \$69,800 | \$114,900 | - | \$1,055,400 | \$1,240,100 |
| Electrical | A- | \$39,300 | \$33,500 | \$1,314,000 | \$1,272,600 | \$2,659,400 |
| Fire Alarm & Comm | | \$54,000 | \$153,900 | \$91,700 | \$195,900 | \$495,500 |
| Equipment/Special | - | \$57,400 | \$28,000 | \$47,100 | \$76,000 | \$208,500 |
| Site Lighting | 14 | ¥)- | 19 | 1.8 | \$79,600 | \$79,600 |
| Site Development | 74.5 | \$20,400 | - 174 | \$275,700 | \$271,600 | \$567,700 |
| Pavement | - 4 | \$72,400 | - | \$79,200 | \$21,100 | \$172,800 |
| Accessibility | \$9,700 | 8 | = | 4 | = | \$9,700 |
| Follow-up Studies | \$4,100 | | - | 4 | 18 | \$4,100 |
| TOTALS | \$323,100 | \$900,200 | \$1,839,900 | \$2,469,100 | \$4,718,300 | \$10,250,900 |

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| FCI Ranges and Description | | | | | | | |
|----------------------------|---|--|--|--|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | | | | |

The deficiencies and lifecycle needs identified in this assessment provide the basis for a portfolio-wide capital improvement funding strategy. In addition to the current FCI, extended FCI's have been developed to provide owners the intelligence needed to plan and budget for the "keep-up costs" for their facilities. As such the 3-year, 5-year, and 10-year FCI's are calculated by dividing the anticipated needs of those respective time periods by current replacement value. As a final point, the FCI's ultimately provide more value when used to relatively compare facilities across a portfolio instead of being overanalyzed and scrutinized as stand-alone values. The table below summarizes the individual findings for this FCA:

| | | | Replacement | | | | |
|--|---------|----------|-------------|---------|--------|--------|---------|
| Facility (year built) | Cost/SF | Total SF | Value | Current | 3-Year | 5-Year | 10-Year |
| Schilling Elementary School / Modular 1A / 1B | \$289 | 1,800 | \$520,200 | 0.0% | 0.0% | 24.0% | 31.0% |
| Schilling Elementary School / modular 29 / 30 | \$289 | 1,800 | \$520,200 | 0.0% | 3.0% | 20.0% | 26.0% |
| Schilling Elementary School / Modular 31 / 32 / 33 | \$289 | 2,700 | \$780,300 | 0.0% | 3.0% | 13.0% | 26.0% |
| Schilling Elementary School / Modular Restroom | \$289 | 450 | \$130,050 | 0.0% | 4.0% | 6.0% | 15.0% |
| Schilling Elementary School / Site | \$0 | 0 | \$1 | 0.0% | 0.0% | 0.0% | 0.0% |
| Schilling Elementary School / Unit 1 | \$503 | 6,620 | \$3,329,860 | 0.0% | 0.0% | 20.0% | 28.0% |
| Schilling Elementary School / Unit 2 | \$503 | 5,319 | \$2,675,457 | 0.0% | 0.0% | 28.0% | 37.0% |
| Schilling Elementary School / Unit 3 | \$503 | 5,319 | \$2,675,457 | 0.0% | 0.0% | 20.0% | 28.0% |
| Schilling Elementary School / Unit 4 | \$503 | 13,701 | \$6,891,603 | 0.0% | 0.0% | 7.0% | 20.0% |
| Schilling Elementary School / Unit 5 | \$364 | 9,378 | \$3,413,592 | 0.0% | 0.0% | 6.0% | 20.0% |
| Schilling Elementary School / Unit 6 | \$503 | 6,940 | \$3,490,820 | 0.0% | 0.0% | 3.0% | 9.0% |

Immediate Needs

| Facility/Building | | | Total Cost | Total Items |
|-----------------------------|--------------------|-----------|------------|-------------|
| Schilling Elementary School | | | \$0 | 0 |
| Total: | | | \$0 | 0 |
| Schilling Elementary School | | | | |
| ID Location UF Code | <u>Description</u> | Condition | Plan Type | Cost |

| Systems Expend | diture Forecast | | | | | |
|-------------------|-----------------|----------------------|---------------------|---------------------|----------------------|--------------|
| System | Immediate | Short Term (3 yr) | Near Term (5 yr) | Med Term (10 yr) | Long Term (20 yr) | TOTAL |
| Structure | \$1,200 | \$3,600 | - | - | - | \$4,800 |
| Facade | - | \$120,700 | \$15,300 | \$293,800 | \$380,100 | \$809,900 |
| Roofing | \$2,200 | - | - | \$312,400 | \$699,800 | \$1,014,300 |
| Interiors | \$22,900 | \$553,400 | \$203,800 | \$116,400 | \$984,500 | \$1,881,000 |
| Elevators | - | - | - | \$24,700 | - | \$24,700 |
| Plumbing | \$1,200 | \$137,700 | \$35,300 | \$16,100 | \$60,300 | \$250,600 |
| Fire Suppression | - | \$15,200 | - | \$460,900 | \$22,500 | \$498,700 |
| HVAC | - | \$530,400 | \$14,000 | \$121,600 | \$848,200 | \$1,514,300 |
| Electrical | - | \$1,358,000 | \$33,600 | \$1,142,500 | \$1,806,700 | \$4,340,800 |
| Fire Alarm & Comm | - | \$191,100 | \$28,600 | \$2,100 | \$8,300 | \$230,100 |
| Equipment/Special | - | \$62,800 | - | \$72,800 | \$182,300 | \$317,900 |
| Site Development | - | \$125,700 | - | \$61,400 | \$348,300 | \$535,400 |
| Pavement | \$9,500 | \$19,600 | - | \$225,100 | \$281,400 | \$535,500 |
| Site | - | - | - | \$1,031,200 | - | \$1,031,200 |
| Accessibility | \$9,700 | - | - | - | - | \$9,700 |
| TOTALS | \$46,700 | \$3,118,200 | \$330,600 | \$3,881,000 | \$5,622,400 | \$12,998,900 |

One of the major goals of the FCA is to calculate each building's Facility Condition Index (FCI), which provides a theoretical objective indication of a building's overall condition. By definition, the FCI is defined as the ratio of the cost of current needs divided by current replacement value (CRV) of the facility. The chart below presents the industry standard ranges and cutoff points.

| FCI Ranges & Description | | | | | | | |
|--------------------------|---|--|--|--|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | | | | |

| Facility (year built) | Cost/SF | Total SF | Replacement Value | Current | 3-Year | 5-Year | 10-Year |
|--|---------|----------|-------------------|---------|--------|--------|---------|
| Snow Elementary School / Building 1 | \$503 | 7,600 | \$3,822,800 | 1.0% | 16.0% | 17.0% | 22.0% |
| Snow Elementary School / Building 2 | \$503 | 7,600 | \$3,822,800 | 1.0% | 13.0% | 14.0% | 19.0% |
| Snow Elementary School / Building 3 | \$503 | 7,600 | \$3,822,800 | 1.0% | 15.0% | 16.0% | 19.0% |
| Snow Elementary School / Building 4 | \$503 | 4,700 | \$2,364,100 | 2.0% | 14.0% | 15.0% | 18.0% |
| Snow Elementary School / Building 5 | \$503 | 2,400 | \$1,207,200 | 1.0% | 18.0% | 19.0% | 23.0% |
| Snow Elementary School / Multi-Purpose | \$503 | 9,900 | \$4,979,700 | 2.0% | 19.0% | 20.0% | 25.0% |
| Snow Elementary School / Portable | \$289 | 3,600 | \$1,040,400 | 0.0% | 7.0% | 7.0% | 9.0% |
| Snow Elementary School / Site | \$0 | 0 | \$1 | 0.0% | 0.0% | 0.0% | 0.0% |



Ten year total: \$5,942,700

| | Immediate | Short Term | Near Term | Med Term | Long Term | |
|-------------------|-----------|-------------|-------------|-------------|-------------|-------------|
| System | | (3 yr) | (5 yr) | (10 yr) | (20 yr) | TOTAL |
| Structure | , 01 | ÷ | (5) | - | 9 | 7 |
| Facade | \$12,200 | \$141,800 | 1.3 | \$236,200 | \$118,600 | \$508,700 |
| Roofing | · · | \$16,500 | 1.3 | \$25,400 | \$377,700 | \$419,600 |
| Interiors | , | \$248,600 | \$283,500 | \$126,500 | \$386,100 | \$1,044,700 |
| Elevators | 7 | \$20,700 | 4.9 | - | 9 | \$20,700 |
| Plumbing | - | \$1,982,800 | \$73,400 | \$2,900 | \$49,500 | \$2,108,600 |
| Fire Suppression | \$291,000 | \$1,400 | @ | - | - | \$292,400 |
| HVAC | ÷ | \$406,000 | 91 | \$263,200 | \$739,200 | \$1,408,400 |
| Electrical | 1 | \$36,600 | - 2 | \$104,200 | \$1,081,900 | \$1,222,700 |
| Fire Alarm & Comm | - | \$33,800 | \$207,900 | \$196,900 | \$324,800 | \$763,400 |
| Equipment/Special | \$2,900 | \$75,700 | \$3,300 | | \$123,200 | \$205,200 |
| Site Development | | \$5,000 | | \$18,900 | \$317,600 | \$341,400 |
| Pavement | \$25,500 | \$47,200 | | \$125,400 | \$515,100 | \$713,300 |
| Site Lighting | | \$5,700 | 1.5 | | - | \$5,700 |
| Landscaping | - | - | \$921,500 | - 5 | | \$921,500 |
| TOTALS | \$331,600 | \$3,021,800 | \$1,489,600 | \$1,099,600 | \$4,033,700 | \$9,976,300 |

The deficiencies and lifecycle needs identified in this assessment provide the basis for a portfolio-wide capital improvement funding strategy. In addition to the current FCI, extended FCI's have been developed to provide owners the intelligence needed to plan and budget for the "keep-up costs" for their facilities. As such the 3-year, 5-year, and 10-year FCI's are calculated by dividing the anticipated needs of those respective time periods by current replacement value. As a final point, the FCI's ultimately provide more value when used to relatively compare facilities across a portfolio instead of being overanalyzed and scrutinized as stand-alone values. The table below summarizes the individual findings for this FCA:

| Facility | Cost/SF | Total SF | Replacement Value | Current | 3-Year | 5-Year | 10-Year |
|--|---------|----------|----------------------|---------|--------|--------|---------|
| MacGregor Campus / Modular | \$284 | 960 | \$272,640 | 0.0% | 0.0% | 13.0% | 21.0% |
| MacGregor Campus / Site | \$0 | 0 | \$1 | 0.0% | 0.0% | 0.0% | 0.0% |
| MacGregor Campus / Unit 1 Crossroads School | \$503 | 5,640 | \$2,836,920 | 1.0% | 1.0% | 18.0% | 27.0% |
| MacGregor Campus / Unit 10 Storage | \$304 | 6,400 | \$1,945,600 | 0.0% | 0.0% | 32.0% | 46.0% |
| MacGregor Campus / Unit 2 Bridgeport High School Classrooms | \$503 | 5,860 | \$2,947,580 | 2.0% | 2.0% | 17.0% | 25.0% |
| MacGregor Campus / Unit 3 Newark Adult Classes Restroom and Storage | \$384 | 3,792 | \$1,456,128 | 0.0% | 1.0% | 27.0% | 47.0% |
| MacGregor Campus / Unit 4 Newark Adult Classes | \$503 | 6,026 | \$3,031,078 | 0.0% | 1.0% | 17.0% | 25.0% |
| MacGregor Campus / Unit 5 Bridgeport High School Office | \$503 | 5,302 | \$2,666,906 | 0.0% | 1.0% | 17.0% | 21.0% |
| MacGregor Campus / Unit 6 Bridgeport High School | \$503 | 5,910 | \$2,972,730 | 0.0% | 1.0% | 14.0% | 22.0% |
| MacGregor Campus / Unit 7 Bridgeport High School Restrooms and Storage | \$384 | 3,792 | \$1,456,128 | 0.0% | 1.0% | 19.0% | 34.0% |
| MacGregor Campus / Unit 8 Multi-purpose and Kitchen | \$364 | 10,381 | \$3,778,684 | 0.0% | 2.0% | 26.0% | 38.0% |
| MacGregor Campus / Unit 9 Newark Adult Classes | \$503 | 4,640 | \$2,333,920 | 0.0% | 1.0% | 20.0% | 27.0% |
| MacGregor Campus / Whiteford Pre-school | \$503 | 11,032 | \$5,549,096 | 0.0% | 0.0% | 21.0% | 30.0% |

Immediate Needs

| Facility/Building | Total Cost | Total Items |
|---|------------|-------------|
| MacGregor Campus | \$0 | 0 |
| Modular | \$0 | 0 |
| Site | \$0 | 0 |
| Unit 1 Crossroads School | \$0 | 0 |
| Unit 10 Storage | \$0 | 0 |
| Unit 2 Bridgeport High School Classrooms | \$0 | 0 |
| Unit 3 Newark Adult Classes Restroom and Storage | \$0 | 0 |
| Unit 4 Newark Adult Classes | \$0 | 0 |
| Unit 5 Bridgeport High School Office | \$0 | 0 |
| Unit 6 Bridgeport High School | \$0 | 0 |
| Unit 7 Bridgeport High School Restrooms and Storage | \$0 | 0 |
| Unit 8 Multi-purpose and Kitchen | \$0 | 0 |
| Unit 9 Newark Adult Classes | \$0 | 0 |
| Whiteford Pre-school | \$0 | 0 |
| Total: | \$0 | 0 |

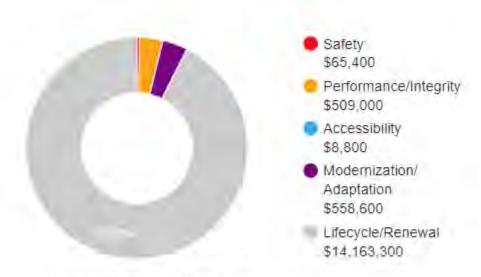
| System | Immediate | Short Term (3 yr) | Near Term (5 yr) | Med Term (10 yr) | Long Term (20 yr) | TOTAL |
|-------------------|-----------|----------------------|---------------------|---------------------|----------------------|--------------|
| Facade | \$21,800 | \$319,300 | - | \$155,100 | \$274,400 | \$770,700 |
| Roofing | - Çe | - | 1/4 | | \$2,437,900 | \$2,437,900 |
| Interiors | \$69,700 | \$845,200 | \$164,400 | \$409,500 | \$1,358,400 | \$2,847,200 |
| Plumbing | 4 | \$175,300 | \$30,400 | \$27,300 | \$62,600 | \$295,600 |
| Fire Suppression | 4 | | - | \$613,500 | 4 | \$613,500 |
| HVAC | 1 | \$16,000 | - | \$86,700 | \$888,800 | \$991,500 |
| Electrical | - | \$4,354,300 | \$65,200 | \$1,422,500 | \$80,000 | \$5,922,100 |
| Fire Alarm & Comm | 4 | \$283,800 | - | \$25,800 | \$74,600 | \$384,200 |
| Equipment/Special | \$59,200 | | \$68,600 | \$79,600 | \$199,200 | \$406,600 |
| Pavement | | \$556,000 | \$509,600 | \$91,000 | \$145,100 | \$1,301,700 |
| Site Development | 14 | \$77,800 | | \$11,800 | \$29,600 | \$119,200 |
| Follow-up Studies | \$5,900 | 12 | 74 | (4) | 0 | \$5,900 |
| Accessibility | \$9,700 | 1.5 | 2 | - 21 | • | \$9,700 |
| TOTALS | \$166,300 | \$6,627,700 | \$838,200 | \$2,922,800 | \$5,550,600 | \$16,105,800 |

One of the major goals of the FCA is to calculate each building's Facility Condition Index (FCI), which provides a theoretical objective indication of a building's overall condition. By definition, the FCI is defined as the ratio of the cost of current needs divided by current replacement value (CRV) of the facility. The chart below presents the industry standard ranges and cut-off points.

| FCI Ranges and Description | | | | | |
|----------------------------|---|--|--|--|--|
| 0 – 5% | In new or well-maintained condition, with little or no visual evidence of wear or other deficiencies. | | | | |
| 5 – 10% | Subjected to wear but is still in a serviceable and functioning condition. | | | | |
| 10 – 30% | Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life. | | | | |
| 30% and above | Has reached the end of its useful or serviceable life. Renewal is now necessary. | | | | |

| Facility (year built) | Cost/SF | Total SF | Replacement Value | Current | 3- Year | 5- Year | 10- Year |
|--|---------|-------------|----------------------|---------|------------|------------|-------------|
| Newark Junior High School / Boys and Girls PE/Gym | \$364 | 30,000 | \$10,920,000 | 0.0% | 1.0% | 4.0% | 12.0% |
| Newark Junior High School / Building C (1961) | \$503 | 7,625 | \$3,835,375 | 0.0% | 0.0% | 4.0% | 9.0% |
| Newark Junior High School / Building D | \$503 | 7,625 | \$3,835,375 | 0.0% | 0.0% | 3.0% | 9.0% |
| Newark Junior High School / Building E (1961) | \$503 | 4,700 | \$2,364,100 | 0.0% | 0.0% | 5.0% | 14.0% |
| Newark Junior High School / Building F | \$503 | 4,700 | \$2,364,100 | 0.0% | 1.0% | 6.0% | 11.0% |
| Newark Junior High School / Building G | \$503 | 16,000 | \$8,048,000 | 0.0% | 0.0% | 3.0% | 7.0% |
| Newark Junior High School / Building J1-J2 | \$503 | 2,500 | \$1,257,500 | 0.0% | 0.0% | 4.0% | 9.0% |
| Newark Junior High School / Building K (1961) | \$503 | 4,700 | \$2,364,100 | 0.0% | 0.0% | 5.0% | 10.0% |
| Newark Junior High School / Building L | \$503 | 7,625 | \$3,835,375 | 0.0% | 0.0% | 4.0% | 10.0% |
| Newark Junior High School / Building M (1961) | \$503 | 7,625 | \$3,835,375 | 0.0% | 0.0% | 4.0% | 9.0% |
| Newark Junior High School / Library/Office | \$503 | 7,570 | \$3,807,710 | 0.0% | 0.0% | 5.0% | 11.0% |
| Newark Junior High School / Multipurpose/Kitchen/J3/I4 | \$364 | 14,000 | \$5,096,000 | 0.0% | 1.0% | 4.0% | 11.0% |
| Newark Junior High School / Portables | \$284 | 3,600 | \$1,022,400 | 0.0% | 0.0% | 9.0% | 21.0% |
| Newark Junior High School / Site | \$0 | 0 | \$1 | 0.0% | 0.0% | 0.0% | 0.0% |

Plan Type Distribution (by Cost)



Ten year total: \$15,305,100

| | Immediate | Short Term | Near Term | Med Term | Long Term | |
|-------------------|-----------|-------------|-------------|-------------|--------------|--------------|
| System | | (3 yr) | (5 yr) | (10 yr) | (20 yr) | TOTAL |
| Structure | \$44,100 | +3 | \$50,500 | | ÷ | \$94,600 |
| Facade | 8 | \$17,200 | \$180,900 | \$236,500 | \$1,307,800 | \$1,742,500 |
| Roofing | 4 | \$3,400 | | \$3,500 | \$4,327,900 | \$4,334,800 |
| Interiors | \$9,100 | \$193,200 | \$428,800 | \$832,600 | \$2,112,700 | \$3,576,300 |
| Elevators | + | - | -4 | | \$29,500 | \$29.500 |
| Plumbing | \$2,900 | \$72,800 | \$89,000 | \$6,948,300 | \$149,100 | \$7,262,200 |
| Fire Suppression | 1.5 | *0. | \$5,900 | | \$9,100 | \$15,000 |
| HVAC | | \$1,033,200 | \$808,000 | \$132,600 | \$1,812,200 | \$3,786,100 |
| Electrical | + | \$78,800 | \$5,300 | \$333,300 | \$12,991,800 | \$13,409,200 |
| Fire Alarm & Comm | | \$657,700 | \$514,200 | \$68,200 | \$925,600 | \$2,165,800 |
| Equipment/Special | \$329,800 | \$73,300 | \$165,400 | \$54,400 | \$656,700 | \$1,279,600 |
| Site Lighting | - | \$2,900 | \$89,800 | - | \$59,300 | \$152,000 |
| Pavement | \$86,200 | \$44,100 | \$61,900 | \$644,900 | \$279,600 | \$1,116,600 |
| Site Development | 8 | \$288,200 | \$398,300 | \$216,900 | \$714,100 | \$1,617,500 |
| Landscaping | | \$78,400 | | | | \$78,400 |
| Follow-up Studies | \$11,700 | - | 8 | | 14 | \$11,700 |
| Accessibility | \$9,700 | | - 6 | | 14 | \$9,700 |
| TOTALS | \$493,500 | \$2,543,200 | \$2,798,000 | \$9,471,200 | \$25,375,400 | \$40,681,500 |